

Advanced Topics in Alternative Asset Management: Strategies, Structures and Techniques

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Overview

Advanced topics in investment management and trading

- Practical
- Relevant to today's markets
- Indicative of evolution of asset management business
- 1. Trading business structures: Hedge Funds
- 2. Trading strategies: Arbitrage
- 3. Techniques: Short Selling
- 4. Market Innovation: High Frequency Trading



Investment Management Structures and Vehicles: Hedge Funds



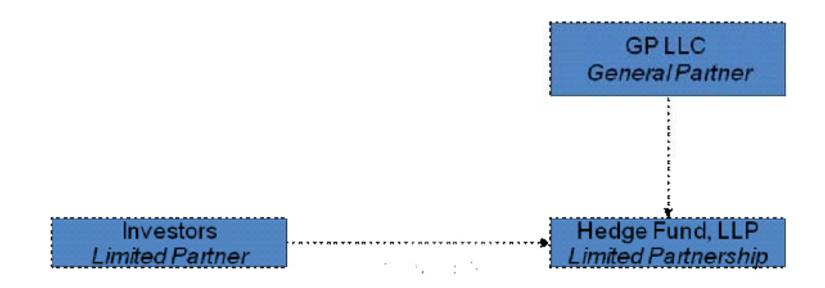
What is a Hedge Fund?

Investment/trading vehicle

- Often indicates on-shore management company
- Typically off-shore (Cayman, BVI), or US LLP
- Wider choice of trading instruments and techniques
- 1. Can use leverage
- 2. Can sell short
- 3. Can invest in low-quality/unrated issues
- 4. Typically not open to retail investors



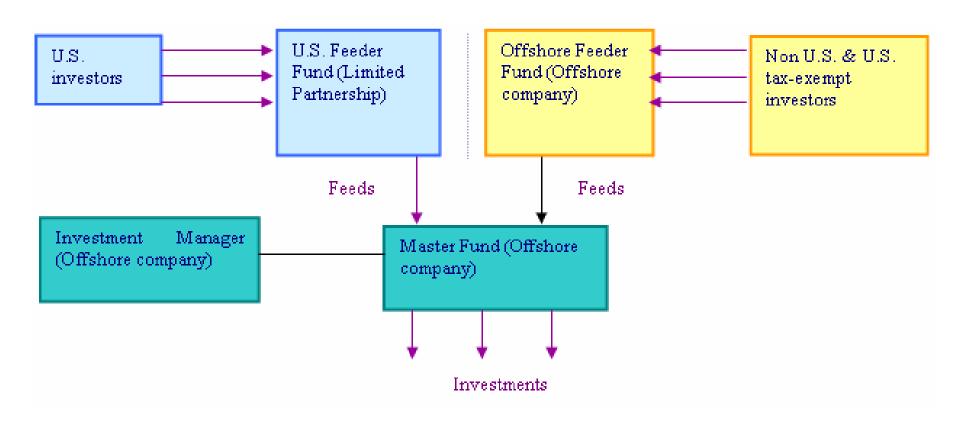
Typical US Hedge Fund Setup



Source: InvestoPedia



Hedge Fund Structures: US/Offshore Master-Feeder



Source: EurekaHedge

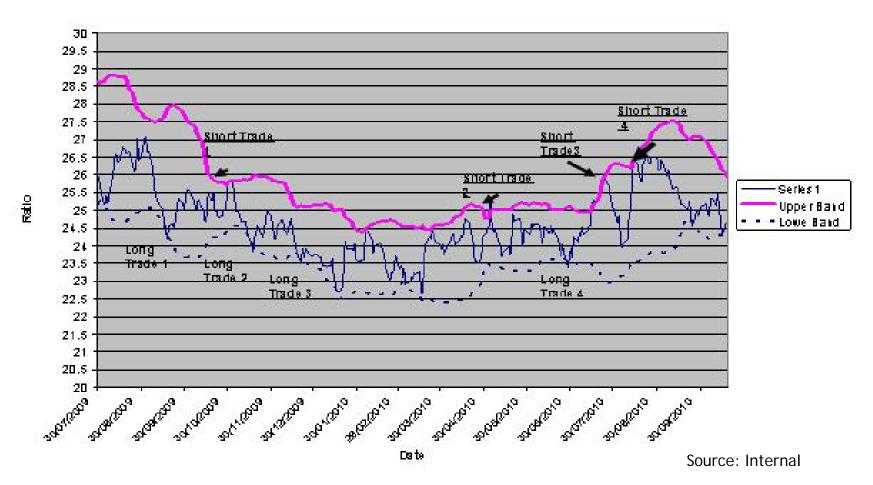


Arbitrage Trading Examples



Statistical Arbitrage: Trade Example

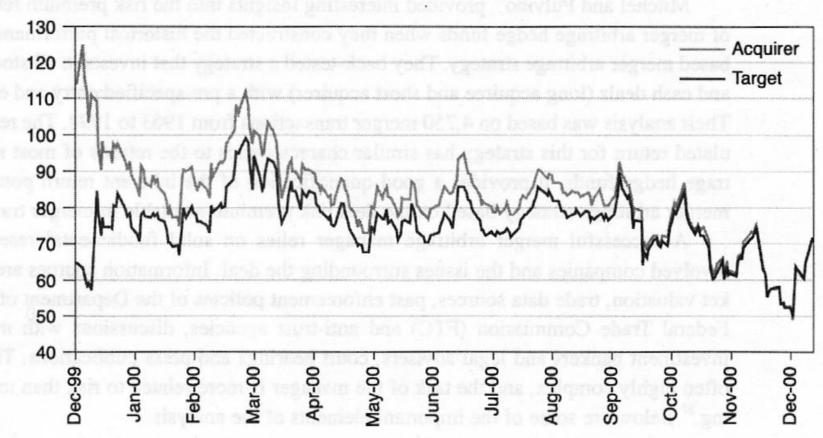
Ratio Graph GSK / AZN





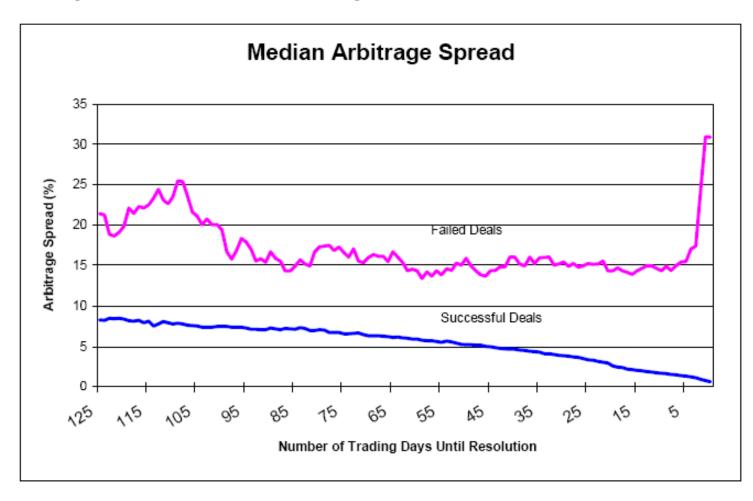
Spread Convergence: Merger Arbitrage

Spread convergence in a successful merger deal over the unusually long period of one year





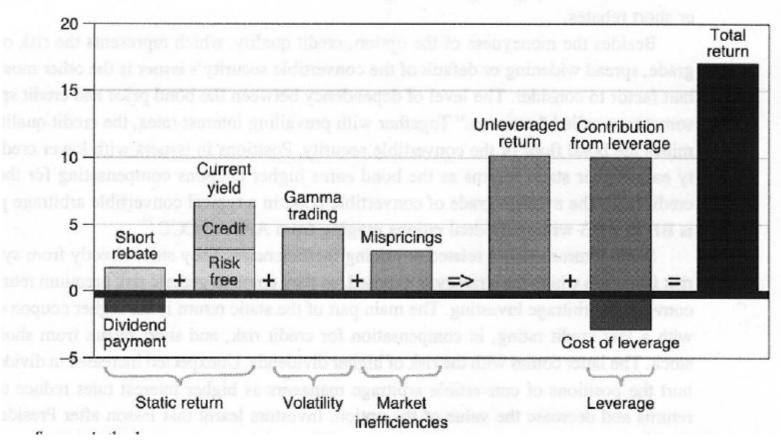
Arbitrage Risk Profile: Mergers





Arbitrage Return Sources: Convertible Arbitrage

Return sources of convertible arbitrage strategies (%)



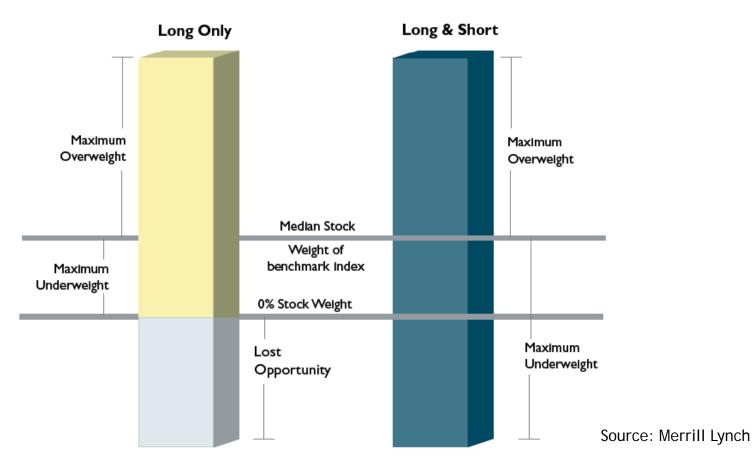


Short Selling: Concept, Techniques, Impact



Portfolio Enhancement with Short Sales

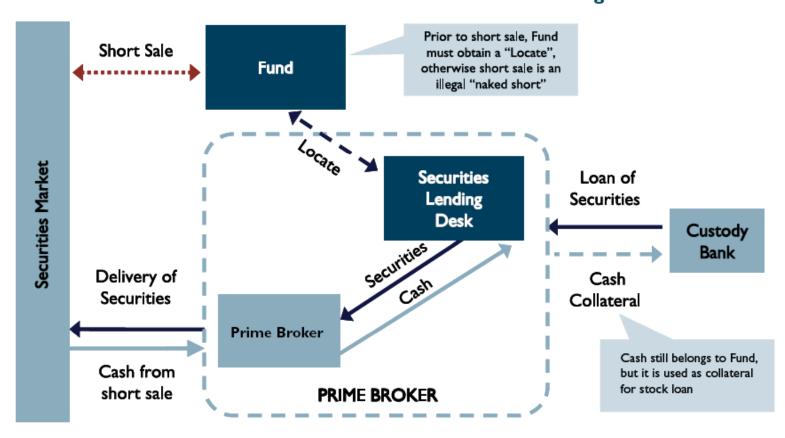
Long Only = Lost Opportunity





The Mechanics of Short Selling

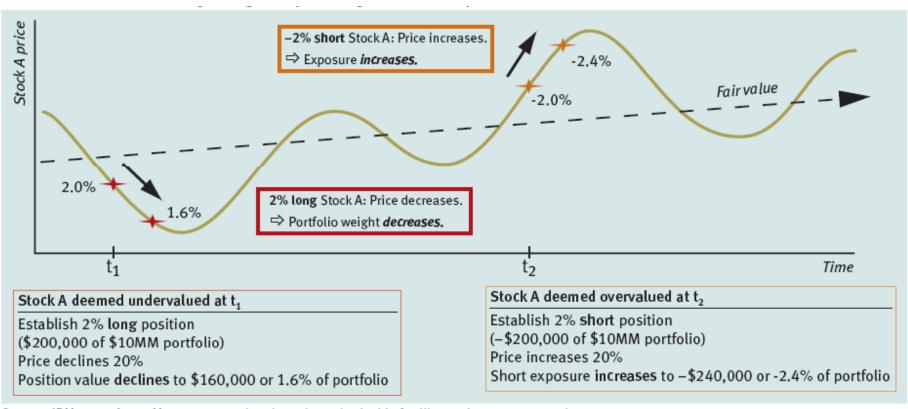
US Short Sales and Securities Lending



Source: Merrill Lynch



Short Selling: Asymmetric Risk Profile



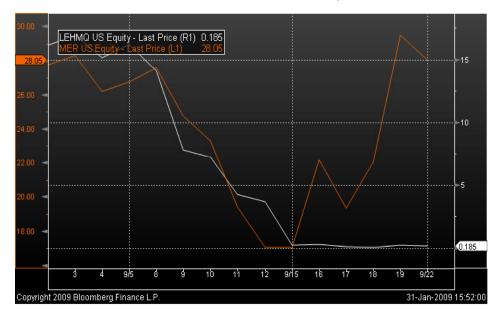
Source: IPMorgan Asset Management: the above hypothetical is for illustrative purposes only.



Short-Selling in Distressed Situations

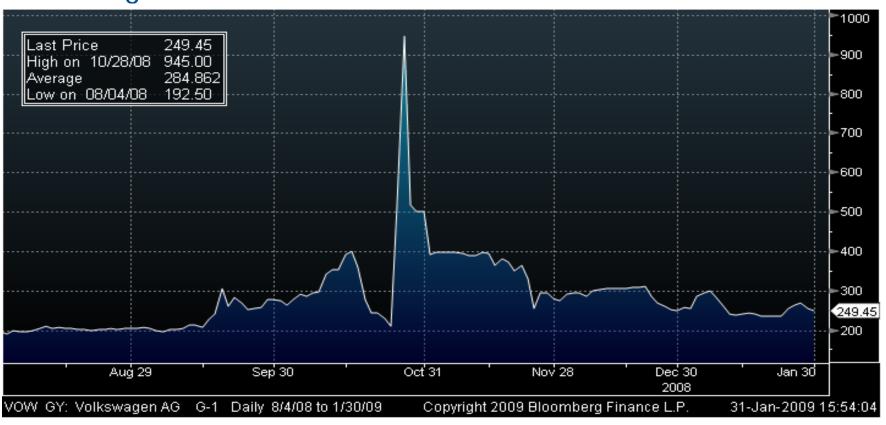
- Limited supply of stock to borrow
- High cost of borrow
- Asymmetric payoff/risk profile
- Short cover/squeeze risk
- •Distressed stocks unlikely candidates for speculative short selling

LEHMAN VS. MERRILL LYNCH PRICE, 9/2008





Distressed Coverage of Short-Selling Positions: Volkswagen AG Shares, October 2008



Max potential loss of long VW Stocks: -100% Max potential loss of short VW Stocks: -400%



High Frequency and Algorithmic Trading



High Frequency Trading: Strategies and Trade Timing Strategy Typical Holding Period

- Automatic liquidity provision/synthetic M-M
- Order-flow recognition through observed quotes
- Short-term trading on macro or stock-level events
- Statistical Arbitrage/basis trading of stocks and derivatives

- 1 minute or less
- 10 minutes or less
- 1 hour or less
- 1 day or less



Evolution of Bid-Ask and Liquidity During High Frequency and Algorithmic Trading Growth

- Bid Ask Spread declined
- Volumes Increased pre-2009
- •Smaller Average Order Size

Picture consistent with positive contribution of faster trading to cost reduction and market liquidity

